



**NATIONAL LIBRARY
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Dr. Tomasz Makowski | *Director General of the National Library of Poland*

Warsaw, 7 August 2026

Academic Council

V. I. Vernadskyi

National Library of Ukraine

Dear Members of the Academic Council,

Dear Colleagues,

I was very pleased to learn of the decision of the Academic Council of the V. I. Vernadskyi National Library of Ukraine to nominate Professor Lyubov Andriivna Dubrovina as a candidate in the competition for the position of Director General of the Library. I regard this decision as recognition of her distinguished scholarly achievements, extensive managerial experience, and many years of dedicated service to one of Ukraine's foremost academic institutions.

In connection with the ongoing selection process, I would like to express my full support for the candidacy of Professor Lyubov Dubrovina, Doctor of Historical Sciences, Professor, Corresponding Member of the National Academy of Sciences of Ukraine, and Director General of the V. I. Vernadskyi National Library of Ukraine.

The V. I. Vernadskyi National Library of Ukraine is an institution of fundamental importance to Ukrainian scholarship and librarianship. It is responsible for collecting, preserving, cataloguing, and providing access to one of Europe's most significant collections of documentary and written heritage. It also conducts scholarly research and participates actively in international cooperation among national libraries.

The National Library of Poland and the V. I. Vernadskyi National Library of Ukraine have maintained close cooperation and pursued numerous joint initiatives for many years. More recently, this cooperation has acquired particular significance and has developed both through direct bilateral relations and within the framework of the Conference of Directors of National

Libraries (CDNL). This has enabled us to know Professor Dubrovina as a distinguished scholar, an effective institutional leader, and a reliable partner deeply committed to international cooperation.

Professor Dubrovina has been associated with the V. I. Vernadskyi National Library of Ukraine since 1984. She has progressed through successive stages of her professional career—from Senior Research Fellow and Director of the Institute of Manuscripts to the position of Director General, which she has held since 2018. Her extensive professional experience, combined with her exceptional knowledge of the Library's operations and of the Ukrainian academic community, constitutes one of her greatest strengths as the head of an institution of such national importance.

Professor Dubrovina's scholarly achievements encompass the history of the book, library and information science, source studies, document studies, archival science, and codicology. She founded the Ukrainian school of codicological studies, has authored and edited numerous scholarly publications, and has supervised and mentored successive generations of researchers. Her work has made a significant contribution to research into Ukraine's manuscript and documentary heritage and to the development of methods for the scholarly description, preservation, and accessibility of special collections. The importance of her achievements is further reflected in the numerous distinctions conferred upon her by the Ukrainian state and the National Academy of Sciences of Ukraine.

Her achievements in institutional leadership deserve equally high recognition. Under Professor Dubrovina's direction, the V. I. Vernadskyi National Library of Ukraine has consistently expanded its scholarly activities, implemented major collection digitisation projects, modernised its information infrastructure, and broadened cooperation with national and international partners. Of particular importance has been her commitment to developing international research projects and strengthening the presence of Ukrainian libraries within the European professional community.

Russia's aggression against Ukraine has confronted the V. I. Vernadskyi National Library of Ukraine with unprecedented organisational and professional challenges. Under Professor Dubrovina's leadership, the Library has maintained continuity of operations, continued to fulfil its scholarly and library mission, taken measures to safeguard its collections, and further developed international cooperation. Her leadership during this period has demonstrated her

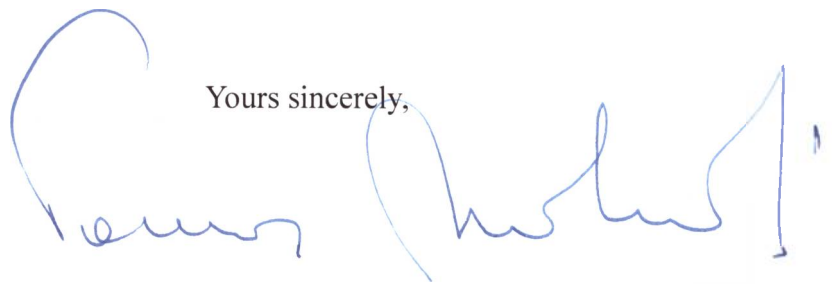
ability to manage a major national institution effectively under conditions of severe crisis and to take decisions of strategic importance for its continued operation and future development.

Professor Dubrovina's commitment to international cooperation has fostered the exchange of expertise, facilitated the implementation of joint initiatives, and strengthened the position of Ukrainian librarianship within the international professional community. Her contribution has been particularly valuable at a time when solidarity and practical cooperation among national libraries are of fundamental importance to the protection of Ukraine's documentary heritage.

I am convinced that Professor Lyubov Dubrovina's scholarly and managerial experience, her profound knowledge of the particular character and responsibilities of the V. I. Vernadskyi National Library of Ukraine, and her ability to develop both national and international cooperation provide a firm foundation for the institution's continued stability and development. Her expertise is of particular importance to the preservation and future reconstruction of Ukrainian science and culture, as well as to the further strengthening of cooperation with European research institutions and national libraries.

It is therefore with the utmost confidence that I recommend Professor Lyubov Andriivna Dubrovina for the position of Director General of the V. I. Vernadskyi National Library of Ukraine.

Yours sincerely,



Dr Tomasz Makowski

Director General of the National Library of Poland
Chair, Conference of Directors of National Libraries (CDNL)